



The Executive Committee met at 09:30 – 18:00 hours on Saturday 9 November, 09:30 – 13:30 hours on Sunday 10 November, 07:30 – 0830 hours on Thursday 14 November and 09:30 – 11:30 on Friday 15 November in Sidab, Al Bandar Hotel, Muscat, Oman

1. Opening of the Meeting	1	7. Events	4
2. Minutes of the Previous Meeting	1	8. ISAF Members	5
3. Reports	2	9. ISAF Awards	6
4. Finance	3	10. Future ISAF Meetings	6
5. Governance	3	11. Any Other Business	6
6. Submissions and Agendas	4		

Present:

Carlo Croce - President
HM King Constantine - President of Honour
George Andreadis- Vice-President
Chris Atkins - Vice-President
Adrienne Greenwood - Vice-President
Nazli Imre- Vice President
Gary Jobson- Vice-President
Quanhai Li - Vice-President
W. Scott Perry – Vice-President
Jerome Pels – Chief Executive Officer

In attendance:

Helen Fry - Head of Administration
Alastair Fox – Head of Competitions

1. Opening of the Meeting

The President welcomed everyone to Muscat, Oman.

2. Minutes of the Previous Meeting

(a) Minutes

The minutes of the Executive Committee meeting of 15 and 16 September 2013 (circulated and approved after the meeting) were noted with the following queries:

- i) Item 2(a)(i) – Scott Perry enquired whether the World Match Racing Tour payments to sailors had been made in accordance with the Tours undertaking of 23 May 2013. The CEO confirmed they had.
- ii) Item 5(d) – Constitution. The Executive Committee confirmed the decision in September that all changes to the Constitution will be gathered with the aim they will be submitted to the AGM for approval during the 2014 meeting.
- iii) Item 5(g) – Council Groupings. Scott Perry enquired whether the increased number of seats in Council for Africa will be addressed during this meeting.

Decision

The CEO advised that Council would deal with the proposals on Council Groupings recommended to them by the Executive Committee in September. A consultation process about an additional seat for Africa would be undertaken before the next Executive meeting in May with a view to putting forward a proposal to Council at the next Annual Conference.

Executive Committee Minutes (cont)

(b) Minutes Matters Arising

The following matters were considered that were not covered elsewhere on this agenda.

i) Athletes Commission

The Executive Meeting noted that the Chairman and Vice-Chairman of the Athletes Commission would be decided at the Athletes Commission meeting this week.

ii) Grouping system for International Measurers

The Grouping System for International Measurers will be on the Agenda of the Race Officials Committee.

Decision

Vice-President Chris Atkins was authorised to approve the final grouping systems for all Race Officials.

iii) Mediterranean Games

Following the minutes of the Executive Committee meeting in September, Chris Atkins enquired whether the letter to the organisers of the Mediterranean Games asking them to consider having a Kiteboarding event at their Games in Valencia had been sent. ISAF should be working with the Mediterranean Games organisers on strengthening sailing in these Games, maximising participation and aligning the sailing at these Games as well as possible with the overall ISAF Event Strategy.

3. Reports

(a) President's Report

A brief report on the President's activities since the last meeting was given. The President felt it was important to show the strategic progress the Executive Committee had made and following the productive meetings with 21 Marketing he wanted the first 3 minutes of their presentation to be shown to Council members at this year's meeting. The discussions on the future of the Sailing World Cup would be the main subject in this year's Annual Conference. Consideration on how ISAF can help the Continental Associations organise themselves in a consolidated way is important and should be done.

(b) Vice-President's Report

The Vice-Presidents gave a brief outline of their activities since the last meeting.

i) February Executive Meeting 2014, Uruguay

Decision

The Rio 2016 Olympic Games Organising Committee will be invited to attend the Executive Committee Meeting in February 2014 in Uruguay

ii) Election Process

Decision

The Election Process will be on the Executive Committee Agenda at the February 2014 meeting in Uruguay with the aim of a recommendation to Council at the 2014 meeting.

iii) Sailing World Cup, Qingdao

The timing of this event is crucial and it is important to build up participation in Qingdao in order for it to become a Continental Qualification event in the future.

Executive Committee Minutes (cont)

- (c) CEO's Report
 - i) The feedback on the CEO Report sent out on a regular basis to the Executive Committee has been positive.

Decision

Vice-Presidents will also send a half page summary of their activities on a monthly basis to their fellow members of the Executive Committee.

- ii) The International RS:X Class Association settlement agreement has now been formally approved by the Court.

4. Finance

- (a) Management Accounts

The CEO presented the Management Accounts for 1 January to 30 September 2013
- (b) Budget 2014

The Budget for 2014 was noted.
- (c) ISAF Debtors

The Company debtors were noted.
- (d) ISAF Class building (plaque) Fees

Decision

The proposal on the ISAF Class Building (Plaque) Fees to apply from 1 January 2014 was approved.

- (e) Quarterly Report on the Isle of Man Trust

An update on the Isle of Man Trust was received from the Treasurer.
- (f) ISAF Deposits

An update on ISAFs deposits was received from the Treasurer.

5. Governance

- (a) Legal

The current situation with litigation in which ISAF is involved was noted.
- (b) IFDS

The IFDS Loan Agreement has been documented, signed and the money transferred.
- (c) Disciplinary Commission

Further appointments of the Disciplinary Commission were considered.

Recommendation

The Executive Committee recommend to Council that they approve the further additional appointments to the Disciplinary Commission:

Jorge Barreda (PER)

Hirobumi Kawano (JPN)

Pat Bailey (ISV)

Stanislav Kassarov (BUL)

Executive Committee Minutes (cont)

(d) Ethics Commission

The Executive Committee considered the proposed members of the Ethics Commission and these proposed members will be approached to see if they will accept this appointment.

6. Submissions and Agendas

(a) Matters Arising from the Committee Agendas

There were no matters arising from the Committee Agendas

(b) Deferred Submissions and Submissions

The Executive Committee considered the Deferred Submissions and Submissions and made the recommendations to Council as shown in Appendix 1.

7. Events

(a) 34th America's Cup

A presentation on the 34th America's Cup was given by Gary Jobson. The Executive Committee recorded its gratitude for the excellent work of the ISAF Race Officials.

(b) ISAF Sailing World Championships, Santander

A verbal update on the ISAF Sailing World Championships in Santander was given by the CEO. During the Annual Conference a meeting was held with the Organising Committee of Santander and Gary Jobson will meet with them again in December in Madrid on the issue of the TV-Production and other outstanding matters.

(c) 2016 Olympic Sailing Competition

Concerns about the water quality and the temporary import facilities before the Games were raised. The Executive Committee noted that Walter Boddener was to present a full report in Council.

i) Format

Recommendations

The Technical Delegates will work with the Rio 2016 Sports Department to deliver the policies in the 2016 Olympic Sailing Competition Format Working Party Report.

The Format Working Party should continue to consult all appropriate stakeholders in making any further recommendations for the 2016 Olympic Sailing Competition. Any final recommendations should be made no later than at the 2014 Events Committee Mid-Year Meeting. The Olympic format should remain consistent with the format used at other top level Olympic Class regattas.

To help sailors prepare it is essential that as many decisions affecting the Rio 2016 Olympic Sailing Competition as possible are made at the 2013 ISAF Annual Conference.

The ISAF Technical Delegates and the Olympic Management team should evaluate the Rio 2016 Olympic Format at the 2014 & 2015 Olympic test events and implement any necessary changes to ensure a successful Rio 2016 Olympic Sailing Competition; for example, creating flexibility in the final competition schedule and course area schedule to ensure all racing is completed.

The Format Working Party should continue to work with the Olympic Classes and ISAF stake holders on recommendations for the 2020 Olympic Sailing Competition.

ii) Qualification Regattas

Decision

If ISAF Council approve the Qualification System the ISAF Secretariat will work with the IOC Sports Department to finalise the Qualification System for IOC approval and publication in February 2014.

iii) Appointment of the Key Race Officials posts for the 2016 Olympic Sailing Competition. A paper was received and additional recommendations were made by the Events Appointment Working Party. The Executive Committee noted that there is a separate procedure for the selection and appointment of the Jury outlined in the ISAF Regulations.

Recommendation

The Executive Committee agreed the final proposals of the Events Appointment Working Party on the appointment of the Principal Race Officer, Deputy Principal Race Officer, the Chair and Vice Chair of the Equipment Inspection Committee for the 2016 Olympic Sailing Competition.

The Executive Committee recommend the International Measurers Sub-committee review the title “Equipment Inspection” as it is not favourably translated in some languages.

(d) ISAF Sailing World Cup 2014

A verbal update on the ISAF Sailing World Cup 2014 was given by the CEO.

Decision

The Executive Committee would present the proposals for the ISAF Sailing World Cup at Council and ask them to approve the following recommendations made last September:

- 1. Approval of SWC concept (including core funding concept via sponsorship and venue deals)**
- 2. Approval not to renew existing ISAF SWC contracts**
- 3. Approval to communicate there might be changes to 2018 ISAF World Championship bidders**
- 4. Approval to communicate the planned change to existing ISAF SWC regatta organisers and Olympic Classes**
- 5. Approval to engage key commercial stakeholders and MNAs**
- 6. Approval to plan for a Test ISAF Grand Final in 2014, ISAF SWC rounds in Europe and Asia from 2015, and in Oceania and Americas from 2017**
- 7. The Executive Committee approved making financial resources available for the commercial development of the ISAF Sailing World Championship. The job specification will be discussed in a telephone conference of the Executive Committee early in December 2013.**

8. ISAF Members

(a) Brazil

Recommendation

The Executive Committee recommends to Council that the Brazilian Sailing Confederation be approved as a full member of ISAF.

(b) MNA and Class Subscriptions

The Executive Committee considered a draft proposal for MNA and Class Subscriptions.

Decision

The CEO would work further on this proposal taking into account how ISAF will deal with IFDS subscriptions in the future. A proposal will be finalised for the Annual Conference 2014 with a view to changing subscriptions in 2015.

9. ISAF Awards

ISAF President's Development Award was presented to Nashwa Al Kindi who is a key part of the development of a new National Sail Training Programme in Oman and then became the first female Senior Instructor. She is also a part of the current selection panel for new instructors wishing to join the National Programme. These achievements led to her being awarded the prestigious Oman Sail 'Best Female Development Coach of the Year' award for 2012.

Along with helping women in her native Oman access sailing, Nashwa promoted the participation of 'Women in Sport' by presenting to an International Delegation of over 17 countries at the 2013 ISAF Development Symposium. Here she was able to draw from her experiences and encourage women everywhere to believe that they too can not only participate in sailing but carve out a professional career from the sport.

10. Future ISAF Meetings

- (a) 2014 February Executive – 10-12 February, Punta del Este, Uruguay
- (b) 2014 Mid-Year Meetings – Equipment Committee 8 May, Events 9 May and Executive 10 May, Southampton, UK
- (c) 2014 September Executive – 6-8 September, New York, USA
- (d) 2014 Annual Conference – 1-8 November Palma (subject to Contract)
- (e) 2015 Annual Conference – 7-14 November, Sanya, China (subject to contract)

11. Any Other Business

There was no Any Other Business.



Executive Committee

Recommendations to Council

This “yellow paper” is a summary of the Recommendations made at the Executive Committee meetings on 9-14 November 2013. During its deliberations, Council will consider the Recommendations in Submission order, i.e. 001-13 to 100-13.

1. Submissions

- (a) 007-12 Decision Making Procedure at Council - Regulation 3 - Council Rules of Procedure

Recommendation to Council: Reject

Not needed. This is setting up further processes. The Executive Committee is already able to do what is suggested in the submission. The Executive Committee understands the problem signalled in this submission and with the help of the Constitution Committee things could be done better for the future. The CEO, in with the Constitution Committee, to review and recommend to the Executive if appropriate.

- (b) 018-12 ISAF Annual Conference -

Recommendation to Council: Reject

The new Executive Committee has reduced the length of the November Conference and has taken some other initiatives as referred to in the submission, like a Chairmen's meeting and Council priorities discussion at the Mid-Year Meetings in May 2013. The CYA Submission has been very helpful in the developing the ideas.

- (c) 075-12 Olympic Sailing Competition - Make Men's 2nd and One Person Dinghy (Men's One Person Dinghy Heavyweight) Priority Event for Unused Quota Places

Opinion: No Recommendation

Refer to the Events Committee

- (d) 088-12 Events for the ISAF Youth Sailing World Championship - Regulation 24.4.3

Opinion: No Recommendation

The Executive Committee has concerns regarding the cost implications for the event organisers and the MNA's competing in the Event.

- (e) 089-12 Classes for the ISAF Youth Sailing World Championship - Regulation 24.4.9

Opinion: No Recommendation

The Executive Committee has concerns regarding the cost implications for the event organisers and the MNA's competing in the Event.

- (f) M08-13 ISAF Events - Include Kiteboarding in ISAF Events

Opinion: Approve

- (g) 001-13 Fair Representation for Classes -

Recommendation to Council: Reject

The Sailors are represented through the Member National Authorities. The classes are recognised in ISAF as important partner organisations and have a vote in Council already.

- (h) 002-13 Fair Subscription Fees for Classes - Regulation 10.17



Recommendation to Council: Reject

A review of the Subscription fees for the MNA's is currently undertaken by the Executive Committee and the fee for the Classes will be considered as part of this review.

- (i) 003-13 International Association for Disabled Sailing (IFDS) - Merger of ISAF and IFDS

Recommendation to Council: Approve

- (j) 004-13 Constitution Committee Terms of Reference - Regulation 6.2.3

Recommendation to Council: Approve with the following amendment

b) ~~from time to time~~ review the terms of reference of committees **when appropriate**;

- (k) 005-13 Equipment Control Sub-committee Terms of Reference - Regulation 6.4.6.5(d)(i)

Recommendation to Council: Approve

- (l) 006-13 Race Officials Committee - Terms of Reference - Regulation 6.9.6

Recommendation to Council: Approve

- (m) 007-13 International Measurers Sub-committee Terms of Reference - Regulation 6.9.8.3

Recommendation to Council: Approve

- (n) 008-13 ISAF Commissions - Generally - Regulations 8.1 to 8.5

Recommendation to Council: Approve

Constitution Committee to review

- (o) 009-13 ISAF Commissions Terms of Reference - Regulations 8.6 to 8.15.8

Recommendation to Council: Approve

Constitution Committee to review wording

- (p) 010-13 ISAF Advertising Code - Competitors to have the right to display advertising on bibs at ISAF Events - Appendix 1 - Regulation 20

Recommendation to Council: Reject

ISAF need to have the ability to have some space for its own sponsorship programme and this is against our commercial strategy. The Sailors and Event organisers all have designated areas.

- (q) 011-13 ISAF Advertising Code - Advertising Space on Jib of 49er and 49erFX

Recommendation to Council: Reject

The philosophy behind the Advertising Code is that sailors control the advertising on their own boats that is currently available to them. Similar to MNA sponsors, it is current practice that through an agreement with the sailors advertising on the boat can be assigned.

- (r) 012-13 ISAF Advertising Code - Appendix 1, Regulation 20.7.1 - Table 2

Recommendation to Council: Reject

Class to enforce at an event

- (s) 013-13 Payment for Umpires - Regulation 25.12.1

Recommendation to Council: Approve

- (t) 014-13 ISAF Technical Delegates - Regulation 25.8.2, 25.9 and New Regulation 25.9.1



Recommendation to Council: Approve

- (u) 024-13 Autonomy, Independence and Non-Interference of MNAs - Regulation 1.15

Opinion: Reject

Not needed. For any decision, the decision making entity must consider all relevant factors before making its decision.

- (v) 025-13 Associate Membership - Definition - Regulation 1.16 to 1.19

Opinion: Approve

- (w) 026-13 ISAF Membership - Subscriptions and withdrawal of privileges - Regulation 1.25 to 1.26

Opinion: Approve

- (x) 027-13 ISAF Membership - Review of Cancellation of Membership - Regulation 1.39 to 1.40

Opinion: Approve

- (y) 028-13 Additional Nominations to ISAF Classes Committee - Regulation 5.1.1(a)(iii)

Opinion: Approve

- (z) 029-13 Appointment of Audit Committee - Regulation 5.1(b)

Opinion: Approve

- (aa) 030-13 Appointment of Committee Members - Appointment Process - Regulations 5.2 to 5.2.2

Opinion: Approve with the following amendment

5.2.2 (a) ~~30 days~~ **60 days** and (e) ~~January~~ **February**

- (bb) 031-13 Joint Rule 69 Working Party - Regulation 5.5.1(c)

Opinion: Approve

- (cc) 032-13 ISAF Committees - Term of Office - Regulation 5.6

Opinion: Approve with the following amendment

5.6 to 31 December **January**

- (dd) 033-13 Women's Forum - Establish Vice-Chairman - Regulation 9.2

Opinion: Reject

Not necessary

- (ee) 034-13 ISAF Regulations - Regulation 11, Removal of ISAF Codes from the Regulations, New Regulation 38

Opinion: Reject

Proposal 1. The new regulation passed in 2011 changed the purpose of Classic Class to allow classes of historic significance – eg Metre Classes – to remain within the ISAF family even when they do not have the global distribution of boats required to remain a standard ISAF Class.

- (ff) 035-13 Race Officials - Appointment to Events - Regulations 25.8.10, 25.8.13 and 25.8.15

Opinion: Defer



- (gg) 036-13 ISAF Officers - ISAF Treasurer

Opinion: Approve

- (hh) 037-13 ISAF Constitution - Membership Obligations - Article 15.1

Opinion: Approve

- (ii) 038-13 ISAF Constitution - Representation at General Meetings/Assemblies

Opinion: Approve

- (jj) 039-13 ISAF Constitution - Executive Committee at General Meetings/Assemblies

Opinion: Approve

- (kk) 040-13 ISAF Constitution - Appointments to Council

Opinion: Approve

- (ll) 050-13 ISAF Class Association - Criteria for Designation as an ISAF Class Association - Regulation 10.2.1(e)

Opinion: Reject

The Executive notes that this regulation was revised in 2011 following a review by a joint Events / Equipment / Classes Working Party in 2009-2011. A new review by another WP would seem to be premature.

- (mm) 051-13 ISAF Class World Championships - Requirements to maintain the right to hold a World Championship Regulation 10.4(b)

Opinion: Reject

The Executive notes that this regulation was revised in 2011 following a review by a joint Events / Equipment / Classes Working Party in 2009-2011. A new review by another WP would seem to be premature.

- (nn) 072-13 2020 Olympic Sailing Competition - Events and Equipment - Regulations 23.1.3(f), 23.1.4 and 23.1.7

Opinion: Approve

- (oo) 073-13 2024 Olympic Sailing Competition and Beyond - Events and Equipment - Regulations 23.1.3, 23.1.4, 23.1.5, 23.1.7 and 23.1.9

Opinion: Approve with the following amendment

Note: consider changing 'board' to 'Windsurfer'

Proposal 2. 23.1.3 (b) ~~At Council's first November meeting after an Olympic Games.~~

- (pp) 074-13 Olympic Sailing Competition - Selection of Core Events - Regulation 23.1.5(a)

Opinion: Reject

There need to be a particular moment designated. Prefer 073-13.

- (qq) 075-13 ISAF Sailing World Championship - New Regulation 24.2.7

WITHDRAWN

- (rr) 075b-13 ISAF Sailing World Championship - New Regulation 24.2.7

Opinion: Approve with the following amendment

24.2 (second paragraph) to be deleted from the Regulation but the principle as explained in this paragraph is supported.

- (ss) 076-13 ISAF Sailing World Cup - Regulation 24.3.3 and New Regulation 24.3.5



WITHDRAWN

- (tt) 076b-13 ISAF Sailing World Cup - Regulation 24.3.3 and New Regulation 24.3.5

Opinion: Approve

- (uu) 077-13 ISAF Youth Sailing World Championship - Events - Regulation 24.4.9

Opinion: No Recommendation

The Executive Committee has concerns regarding the cost implications for the event organisers and the MNA's competing in the Event.

- (vv) 078-13 Events for the ISAF Youth Sailing World Championship - Regulation 24.4.3

Opinion: No Recommendation

The Executive Committee has concerns regarding the cost implications for the event organisers and the MNA's competing in the Event.

- (ww) 079-13 ISAF Youth Sailing World Championship - New Regulation 24.4.10

WITHDRAWN

- (xx) 079b-13 ISAF Youth Sailing World Championship - New Regulation 24.4.10

Opinion: Reject

For cost and scheduling reasons

- (yy) 092-13 International Race Officials Administration - Integration of Three Additional Disciplines - Regulation 6.9 and 31

Opinion: Approve

2. Recommendations Not Based on Submissions

- (a) Executive Agenda Item No 8(a) – ISAF Members, Brazil

Council Agenda Item 11 (a)

After the reconstitution of the Brazilian MNA, the Executive Committee recommend that Council approve Confederação Brasileira de Vela (CBVELA) as a full member.